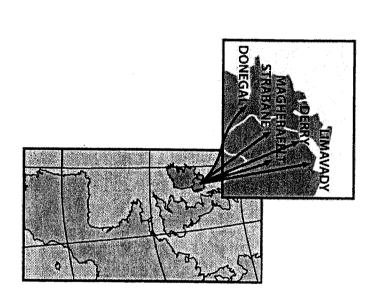
REPORT

The Current Status of the Application for Funding
Of the North West Region Cross Border Group
Multi-Annual Plan under the INTERREG IVA Programme



NORTH WEST REGION Cross Border Group

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North West Region Cross Border Group

INTERREG IVA REPORT

NORTH WEST REGION Cross Border Group

Programmes Body (SEUPB) for funding under the North West Region Cross Border Group's Multi-Annual Plan This report contains detail on the current status of the application submitted to the Special European Union

need to be taken into account in any assessment of applications from the respective groups. The main feature of this would be the need for the Groups to submit business cases for each individual element of the MAP. SEUPB undertook to issue a template for the Groups were informed that SEUPB had reviewed the entire application process and that individual applications were now the required business case by the beginning of September 2009. At a subsequent meeting with SEUPB on the 3rd September 2009 In June 2009 SEUPB informed the local authority groups that the Treasury Green Book was being reviewed and that this would required and a business case template would not be forthcoming.

coming days to SEUPB for the next stages of the approvals process. These applications reflect the agreed high-level activity proposals. The majority of the applications have been submitted and it is expected that the remainder will be submitted within the approved by the NWRCBG in the MAP. from each of the participating councils, to collate detailed information to translate each element of the Map into individual project The NWRCBG, through the Lead Implementing Councils, has been working with the project teams comprising nominated officers

process by early 2010. Executive has indicated that they are aiming to have all the activity submitted by the local authority groups, through the approvals The timeframes for taking applications forward to allow roll out of the programme has been dictated by SEUPB and the Chief

The INTERREG IVA Programme is being funded at 100%. This means that central government departments are providing the 25% match funding from their respective budgets. While this in no way gives the said departments a veto on spend, the

departments must satisfy themselves that any proposed projects are robust, provide value for money and are needs based. Therefore SEUPB must present all applications to the relevant departmental casework committees for approval

assessment and assures the Steering Committee of departmental support for the project This should in no way be seen as detrimental, whilst admittedly lengthening the approvals process, it adds robustness to the overall

committees. The departmental casework committees are primarily Department of Enterprise Trade and Investment (DETI) and approved on the presentation of the economic appraisals that will have undergone scrutiny from the departmental casework Department of Finance and Personnel (DFP), who are the accountable departments for the match funding. The amounts currently approved by Steering Committee under each of the themes are approvals in principle. Final amounts will be

groups' applications. The emphasis now must therefore be on ensuring that SEUPB adheres to it's stated timeframe so that the programme rolls out as early as possible in 2010 and that money is actually put on the ground. Meeting N+2 targets creates pressure for all project promoters and SEUPB, further delays in the rollout will only add to this position. All five local authority Groups are in exactly the same position with the current programme. No approvals have been given on any

agreed the Lead Implementing Council for each project. The five member Councils are partners in the MAP and subsequent individual project applications. The participating Councils have

North West Region Cross Border Group is the Lead Partner for the MAP.

or concerns that members have regarding the INTERREG IVA Programme. The Chief Executive of the SEUPB has indicated that he is willing to attend a future meeting of the NWRCBG to address any issues

North West Region Cross Border Group

INTERREG IVA



OPERATION	PROJECT /PROGRAMME	LEAD IMPLEMETNING PARTNER	AMOUNT APPROVED BY SC	STATUS	NEXTSTAGES
Enterprise	Management and Workforce	Derry City Council	£1,200,000 (€1,320,000)	Application and	Economic appraisal Full Business Case ²
	Enhancement			supporting documentation	Presentation to departmental Casework Committee ³
	riogialille			submitted	Steering Committee for final approval ⁴
Enterprise	Sectoral	Limavady	£1,000,000 (€1,100,000	currently in	SEUPB and relevant departments to
	Networking	Council		discussion	progress this activity.
	Programme			with InterTrade	An overarching steering group
				Ireland as the	comprising the five local authority
				Programme	groups, InterTradeIreland and
				Steering	representatives from INI and El could
				Committee	ensure an integrated approach
				has requested	across the entire eligible area but
				that this	permit sub-regional activity to be

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¹ Independent appraisal by consultants appointed by SEUPB
² Prepared by the Joint Technical Secretariat of the SEUPB
³ Casework Committees are internal committees of the accountable departments who are contributing the 25% match funding as the programme is being funded at 100%
³ Casework Committees are internal committees of the accountable departments who are contributing the 25% match funding as the programme is being funded at 100%

⁴ Letter of Offer or Rejection

Steering Committee for final approval	submitted			Programme	
	documentation		-	Infrastructure	
Presentation to departmental	supporting			Investment	
Full Business Case ⁶	and	(€1,100,000)	Council	Management	
Economic appraisal ⁵	Application	£1,000,000	Derry City	Estates	Enterprise
	theme.				
	under this		-		
	for funding in				
	an application				
	also submitted				
	Ireland has				
	and InterTrade				
	Annual Plan				
	of their Multi-				
	EBRC as part				
	awarded to		-		
	has also been				
	this activity				
	Funding for				
	manner.				
been completed).	integrated				
	region in an				
of the InterTrade Ireland proposal for	entire eligible				-
(An independent economic appraisal	throughout the				
	rolled out				
rolled out according to local need.	activity is				

⁵ Independent appraisal by consultants appointed by SEUPB
⁶ Prepared by the Joint Technical Secretariat of the SEUPB
⁷ Casework Committees are internal committees of the accountable departments who are contributing the 25% match funding as the programme is being funded at 100%

Tourism	Tourism	Enterprise
Tourism	Recreation and Visitor Trails Enhancement Programme	Diaspora Programme
Derry City	Limavady Borough Council	Donegal County Council
£1,160,000	£1,000,000 (€1,100,000)	£730,000 (€803,000)
Application	Application and supporting documentation submitted	Application and supporting documentation to be submitted upon final review by Lead Implementing Council
Economic Appraisal on-going due loi	Economic Appraisal due for completion week beginning 26th October 2009 Full Business Case ¹³ Presentation to departmental Casework Committee ¹⁴ Steering Committee for final approval ¹⁵	Economic appraisal ⁹ Full Business Case ¹⁰ Presentation to departmental Casework Committee ¹¹ Steering Committee for final approval ¹²

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Letter of Offer or Rejection
 Independent appraisal by consultants appointed by SEUPB
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¹¹ Casework Committees are internal committees of the accountable departments who are contributing the 25% match funding as the programme is being funded at 100%

¹² Letter of Offer or Rejection

¹⁴ Casework Committees are internal committees of the accountable departments who are contributing the 25% match funding as the programme is being funded at 100% 13 Prepared by the Joint Technical Secretariat of the SEUPB

¹⁵ Letter of Offer or Rejection

		1
Collaboration	Tourism	
Sports Development and Community Outreach	Inch Levels / Lough Foyle Awareness Programme	Management and Marketing and Communications Programme
Strabane District Council	Donegal County Council	Council
£800,000 (€880,000)	£665,000 (€731,500)	(€1,276,000)
Application and supporting documentation	Application and supporting documentation to be submitted upon final review by Lead Implementing Council	and supporting documentation submitted
Economic appraisal ²² Full Business Case ²³ Presentation to departmental Casework Committee ²⁴	Draft economic appraisal completed, due for review with final application. Full Business Case ¹⁹ Presentation to departmental Casework Committee ²⁰ Steering Committee for final approval ²¹	completion week beginning 19 th October 2009 Full Business Case ¹⁶ Presentation to departmental Casework Committee ¹⁷ Steering Committee for final approval ¹⁸

¹⁶ Prepared by the Joint Technical Secretariat of the SEUPB
17 Casework Committees are internal committees of the accountable departments who are contributing the 25% match funding as the programme is being funded at 100%

¹⁸ Letter of Offer or Rejection
¹⁹ Prepared by the Joint Technical Secretariat of the SEUPB
²⁰ Casework Committees are internal committees of the accountable departments who are contributing the 25% match funding as the programme is being funded at 100%
²¹ Letter of Offer or Rejection

Collaboration Strategic Development and Operation Management	Collaboration Health and Healthy Living Development Programme
nent rational nent	e ing
NWRCBG	Strabane District Council
£1,000,000 (€1,100,000)	£800,000 (€880,000)
Application and supporting documentation submitted	Application and supporting documentation submitted
Economic appraisal 30 Full Business Case 31 Presentation to departmental Casework Committee 32 Steering Committee for final approval 33	Steering Committee for final approval ²⁵ Economic appraisal ²⁶ Full Business Case ²⁷ Presentation to departmental Casework Committee ²⁸ Steering Committee for final approval ²⁹

independent appraisal by consultants appointed by SEUPB

Prepared by the Joint Technical Secretariat of the SEUPB

Casework Committees are internal committees of the accountable departments who are contributing the 25% match funding as the programme is being funded at 100% casework.

²⁸ Casework Committees are internal committees of the accountable departments who are contributing the 25% match funding as the programme is being funded at 100% Independent appraisal by consultants appointed by SEUPBPrepared by the Joint Technical Secretariat of the SEUPB 25 Letter of Offer or Rejection

²⁹ Letter of Offer or Rejection

Independent appraisal by consultants appointed by SEUPB
 Prepared by the Joint Technical Secretariat of the SEUPB

³² Casework Committees are internal committees of the accountable departments who are contributing the 25% match funding as the programme is being funded at 100%

	Council				
	Implementing				
	Lead				
	review by				
approval ³⁹	upon final				
Steering Committee for final	submitted				
Casework Committee ³⁸	to be				
Presentation to departmental	documentation				
Full Business Case ^{3/}	supporting			Programme	
week beginning 20 th October 2009	and	(€1,000,000)	Council	Village Renewal	
Economic Appraisers to be appointed	Application	£909,091	Donegal County	Urban and Rural	Collaboration
	Council				
	Implementing				
	Lead				
	review by				
beginning 20 th October 2009	upon final				
approval ³⁶	submitted				
Steering Committee for final	to be			Programme	
Casework Committee ³⁵	documentation			Sharing	
Presentation to departmental	supporting			Information	
week Full Business Case ³⁴	and	(€600,000)	Council	Analysis and	
Economic Appraisers to be appointed	Application	£545,455	Donegal County	Spatial Planning	Collaboration

³³ Letter of Offer or Rejection
34 Prepared by the Joint Technical Secretariat of the SEUPB
35 Casework Committees are internal committees of the accountable departments who are contributing the 25% match funding as the programme is being funded at 100%

³⁷ Prepared by the Joint Technical Secretariat of the SEUPB

38 Casework Committees are internal committees of the accountable departments who are contributing the 25% match funding as the programme is being funded at 100% 39 Letter of Offer or Rejection

APPENDICES

Project Summaries

- Management and Workforce Enhancement Programme
- Sectoral Clustering and Networking Programme
- Estates Management/ Investment Infrastructure Management Programme
- Diaspora Programme
- Recreation and Visitor Trails Enhancement Programme
- ပ် ပြ Inch Levels / Lough Foyle Awareness Programme
- Tourism Management and Marketing and Communication Programme
- Sports Development and Community Outreach Programme
- Health and Healthy Living Development Programme
- 11. Urban and Rural Village Renewal Programme 10. Spatial Planning Analysis and Information Sharing Programme
- 12. Strategic Development and Operational Management Programme

ENTERPRISE THEME 1 - MANAGEMENT & WORKFORCE ENHANCEMENT PROGRAMME

Timescale: 4 years Budget: £1,200,000

Description:

markets. This project will help improve the potential and performance of both indigenous enterprises and Foreign Direct Investment A programme of support to develop the Regions workforce and to enhance the capacity of the Region's existing and new businesses in order to improve the Region's opportunity, ability and position to compete effectively in national and international Companies operating in the North West.

AIMS		OUTPUTS	JS
•	To develop & build upon past experience and	•	The creation and skills development solutions that are
	intervention as well as existing expertise		needs driven (within sectors and in enterprises)
•	To establish & sustain a culture of enterprise	•	50 existing business enterprises availing of tailored skills
•	To address existing skills gaps / deficiencies within		and capacity building support
	business and enhance the knowledge, skills and	•	25 existing business enterprises entering new
	capacity of enterprise		geographical markets
•	To develop businesses experience and expertise in their	•	15 existing business enterprises entering new product
	operational activities		markets
•	To develop a job capturing and job matching model on a	•	500 people re-engaged with the labour market
	c/b basis to coordinate employment lead opps	•	10 best practice exchanges through cross-border
•	To collaborate on a cross-jurisdiction basis to share		collaboration
	expertise and experience to improve the knowledge and		
	skills base for businesses throughout the Region		
•	To influence the economic and social sustainability of		
	businesses in the region		

ENTERPRISE THEME 2 - SECTORAL CLUSTERING & NETWORKING PROGRAMME

Timescale: 4 years

Budget:

£1,000,000

Description:

entrepreneurialism and business development, at an operational level. The programme will target businesses on a sectoral basis, opportunity for business/enterprise based on shared experience and expertise. to work as clusters of specialist products / services, and to focus on raising the competitiveness, market profile and position and businesses and stakeholders together to establish and promote a knowledge and experience-sharing environment of The Group will develop a programme to support strategic sectoral clustering and networking within the Region to bring key

•	•	•	•	•	AIMS
To encourage the identification and growth of a critical mass of suppliers, customers and competitors to	To develop clusters of interaction and collaborative activity among sectors / businesses that share common expertise	To develop clusters and networks that provides the basis to stimulate global competitiveness and innovation	To enhance the profile, reputation and credibility of the regions "offer, both within and outside the region	To develop & build upon past experience and intervention as well as existing expertise	
		•	•	•	OUTPUTS
		5 cluster / networked-based activities comprising indigenous companies and FDIs	60 participating businesses / companies	5 clusters of related businesses/ companies on a sectoral basis to include at least 2 clusters established on a cross border basis, by Sept 2011	UIS

ENTERPRISE THEME 3 - ESTATES MANAGEMENT / INVESTMENT INFRASTRUCTURE MANAGEMENT PROGRAMME

Timescale: 4 years

Budget:

£1,000,000

Description:

physical legacy after the programme is completed which is more than solely the aesthetics of the presence of a site / estate. development sites, industrial estates or business and commercial parks and investment opportunities, throughout the Region. This intervention will focus on the 'presentation' of the estates and infrastructure (and not the development of new), in order to leave a The Group will deliver a programme of work to create a uniform or standardised presentation and investment profile for e.g.

•	•	•	•	AIMS
To "wi-fi enable" the investment profile and proposition of the regions development and investment opps.	To encourage increased levels of investment by new businesses / companies to existing sites (gap / vacant sites)	To improve the regions profile and to enhance the competitiveness of the regions employment and industrial zones	To develop and establish a uniform "presentation profile" for commercial and industrial sites throughout the region.	
		•	•	OUTPUTS
		15 new business investments into employment / industrial / investment zones in the region	15 employment / industrial / investment zones physically enhanced and re-represented to the business, developer and investment community	

ENTERPRISE THEME 4 - DIASPORA PROGRAMME

£730,000

Timescale: 4 years Budget:

Description:

has been proven to act as a catalyst for economic development. The Group proposes a programme of intervention to further develop and enhance the Diaspora project that was funded under the INTERREG IIIa Programme. The utilisation of the Diaspora of an area as an economic driver, particularly to secure inward investment is one that internationally

			together with the wider North West community who live outside the region		
 Establish a regional method of rewarding individuals from the Diaspora community who contribute to support the regional economy either through investment or support of 	 Develop marketing events run under the Diaspora Phase 1 to become established events in the relevant market e.g.: annual Diaspora Awards (Dublin – target of 100 members / London – target of 50 / US – target of 100 	 Develop virtual network to facilitate virtual interaction, e- zines and shared information resource (quarterly e-zines / develop existing website and utilize to provide job opps / develop publication to focus on highlighting up to date key selling messages for the region) 	 Continue populating Diaspora database – 500 per annum for three years to a total of 2000 	One networking project supported	のでは、「大きな、10mmのでは、10m

•Key selling mess to approx. 2000	Best Practice visional are international ar	•2 – 3 Sectoral De	(Dubiii) Foliagi
message material for NW Region, disseminated . 2000 from target groups	Best Practice visits undertaken – to review other international areas engaged in Diaspora activity	•2 – 3 Sectoral Development Initiatives investigated	(Dabiii / Edidoii / beildst / New Tolk / bostoli

December 2009

TOURISM THEME 1 – RECREATION AND VISITOR TRAILS ENHANCEMENT PROGRAMME

Timescale: 2.5 Years

Budget:

£1,000,000

Description:

which are inter-connected & intrinsically linked. The proposed projects in each Council area will be based on one or both of the across the Region. It is proposed that this theme will comprise a series of individual components that complement one another, & encompass some 470 kms of new trail development. The 3 key elements of the programme are: regional spines - the Ulster Way and Lough Foyle marine Trail that link to or through the 5 local authority areas. These will The Group proposes to deliver a programme of support to develop/enhance the provision of activity trails & visitor touring routes

- 1. An Audit & Review of Best Practice in Recreational Trail Provision
- Recreational Trails An Enhancement Programme
- Visitor Touring Routes An Enhancement Programme

experience to improve the knowledge & skills base for

businesses throughout the Region.

30 Trail projects that will see 470 km of new trail developed

facilities.

TOURISM THEME 2 - INCH LEVELS / LOUGH FOYLE AWARENESS PROGRAMME

Timescale: 3 years

Budget:

£665,000/€731,500

Description:

the project will aim to establish the entire northwest region as a first class birdlife and environmental destination. natural landscape and environment with particular emphasis on bird watching in and around a Natura 2000 site. In addition to this interventions. The Project proposes a programme of themed and niche market development activity to enhance and promote the The Inch Levels-Lough Foyle Project will aim to deliver 2 world-class visitor and recreation attractions through a number of targeted

The aims of the project are as follows

- To establish Inch Levels and Lough Foyle as a world-class environmental tourism attraction, which will attract visitors from all round the island of Ireland and on an international basis.
- To grow inbound visitor numbers through targeting the attraction at not only eco-tourists but across a variety of markets through the development of both sites cultural/heritage strengths also.
- to raise awareness of the special nature of both Inch Lake and Lough Foyle, not only as areas important for over wintering wildfowl but in terms of biodiversity and outdoor recreation.

Infrastructure

Inch Levels

- Installation of 12-space car park at Inch Island side of Inch Lake.
- Development of 3.5km of walkway Inch Island side of the attraction.
- Installation of Timber Boardwalk at Inch Embankment.

 Lough Foyle
- Installation of 4 bird hides located at strategic points throughout Lough Foyle project area.
- Construction of 25m footbridge to span the Burnfoot river on the eastern shore of Lough Foyle.
- Installation of appropriate access controls to allow for better visitor management at site.

 Development and installation of interpretative and
- Development and installation of interpretative and orientation panels across both sites.
- Installation of visitor monitoring equipment at key sites pedestrian and vehicle.

TOURISM THEME 3 - TOURISM MANAGEMENT AND MARKETING AND COMMUNICATIONS PROGRAMME

Timescale: 3 years

Budget:

£1,160,000

Description:

The Group proposes to deliver a programme of interventions to market & promote the North West Region in the international market place, & to facilitate & manage visitors to the Region.

- 1. A Visitor Management Strategy & Action Plan
- A Tourism Marketing & Communications Programme

<u>></u>	AIMS	OUTPUTS
. ``	1. To raise the profile & position the Region in the international	1. Audit and Development of a regional image bank
	market place.	2. Delivery of NW Air Access 2
<u>,</u>	2. To increase the international visibility, awareness, knowledge &	Development of We Capability and Web Portal (VISITOR
	accessibility of the Region to consumers in making travel	Management/Marketing
	decisions.	4. Delivery of Regional Cruise Ship initiative (Visitor
ယ	To influence the movement of visitors & their activities while	Management/Marketing
	visiting the Region.	5. Development of Digital Orientation and Visitor
4.	 To market the Region in partnership with key trade & industry 	Management System
	stakeholders throughout the public, private & community sectors.	6. Production and Distribution of Multi-Media Presentation
5	To increase visitors' length of stay in the Region.	7. Integrated regional marketing campaign in larger markets

To increase visitors' length of stay in the Region.

Festivals Programme

COLLABORATION THEME 1 - SPORTS DEVELOPMENT AND COMMUNITY OUTREACH PROGRAMME

Timescale: 3 Years

Budget:

£800,000

Description:

groups, with pathways and options for lifelong learning and personal development. planning of and delivery of sport. More specifically it is designed to provide people, especially young people and under represented sport, developing more positive attitudes to sport and physical activity and ensuring improved efficiency and effectiveness in the participation in sport and recreation; improving sporting performance, delivering positive health benefits through participation in activity within the region. The programme draws upon the strategic framework for sport as presented in both N Ireland and ROI through Sport NI and The Irish Sports Council. It has been designed to contribute to the strategic objectives of increasing The sport and community programme is strategically and operationally focussed to build upon previous investments in sports

		6.	
the sustainability of local communities within the region	individuals and groups, to equality, corporate governance and	6. The positive contribution to the health and social wellbeing of	

COLLABORATION THEME 2 - HEALTH AND HEALTHY LIVING DEVELOPMENT

Timescale: 3 years

Budget:

£800,000

Description:

strategically and operationally focussed to build upon previous investments in health and healthy living activity within the region. The Health and Healthy Living programme is a strategic intervention designed to deliver optimum regional benefit and S

education, climate change and social inclusion community gardens and allotments indicates that the benefits attained directly support Government agendas in relation to health, The programme draws upon the strategic framework for health as presented in both NI and ROI. Research on the benefits of

Develop a community garden/ allotment programme as health, social, economic and environmental benefits valuable contribution to the regions sustainability by providing

- Establish a baseline study of health, healthy living within the and physical activity. region as part of an overall baseline of participation rates in sport
- ယ Establish a strategic forum for healthy living in the region comprising of a series of inter connected sub forums
- 4 Establish a collaborative programme of intervention to improve community garden activity the health status of the region focused on allotment and
- Ġ Develop an educational programme to support the development of health and healthy living activity

OUTPUTS

- healthy living activities A comprehensive baseline audit and review of health and
- A forward strategy for the development of health related delivery of associated public services activity focused on allotments and the natural environment
- The establishment of a stakeholder forum to co ordinate, consider, inform and influence development in the region
- building solutions to support health improvement throughout The identification, development and delivery of capacity the region

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population within disadvantaged and under represented groups of the levels of participation in health and healthy living activities The effective and collaborative promotion of and increased

improvement activities	a cross border basis to enhance the delivery of social health	7. Ongoing co operation among agencies and organisations on	region	6. Improved levels of health, fitness and wellbeing within the

COLLABORATION THEME 3 - SPATIAL PLANNING ANALYSIS & INFORMATION SHARING PROGRAMME

Timescale: 4 years

Budget:

£545,455 (€600,000)

Description:

measure any such growth. already established in information sharing and planning, and will develop a series of (quantitative and qualitative) indicators to in generating growth and prosperity in the North West Region. The programme will utilise and build upon existing partnerships progress in the linked gateway of Derry / Letterkenny. The evaluation will examine how effective spatial planning has been to date, Project activities will include an evaluation of the effectiveness of the strategy in promoting economic development and social The Group will develop a programme to evaluate the effectiveness of the spatial structure of the North West Region.

AIMS		OUTPUTS
•	To evaluate the effectiveness of the spatial planning process / structure of the North West Region.	 A more coordinated approach to funding that will address gaps or pockets of deprivation within the area and
	process / su detaile of the Inolah Anest Neglott.	thereby drive the long-term sustainability of rural
•	To estimate the impact of expenditure and level of drawdown of funding support under the NSS.	communities.
	3	 An estimation of the impact and effectiveness of e.g.
•	To develop an 'effectiveness examination model' and 'methodology' to measure the impact of expenditure	particular infrastructure investment on the demographic profile and migratory patterns of the Region's resident
	under the NDP.	population.
•	To disseminate and share information to all relevant	 The dissemination and sharing of information among
	public sector stakeholders, with the view to apply any	sector and between jurisdictions for mutual benefit and
	such model, on an all-island basis.	future planning.

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COLLABORATION THEME 4 - URBAN & RURALVILLAGE RENEWAL PROGRAMME

Timescale: 4 years

Budget:

£909,091 (€1,000,000)

Description:

sustainable physical, social and economic revitalisation of urban centres. regenerate the surroundings in urban and rural centres throughout the Region. The intervention will be aimed at the promotion of a place structures that promote enterprise and economic development, that target disadvantaged areas and communities, and that areas and to enable those communities to engage and become centrally involved in that development. The Programme will put in This programme of intervention is proposed to bring about economic and social development of two local urban and rural village

		•	•	AIMS
		To empower communities in the most disadvantaged areas of the country to tackle in an integrated way the social and economic problems that they face.	To improve and renew the physical environment of villages in order to attract and sustain an enterprise base and a vibrant socio-economic environment.	
 Strengthening of existing and creation of new partnerships and working relationships, on a cross-border basis. 	 The dissemination and sharing of information among sector and between jurisdictions for mutual benefit and future planning. 	 The establishment of a lasting physical, economic and social change in urban and rural villages, and their surrounding areas. 	 The physical redevelopment and restoration of urban and rural villages. 	

COLLABORATION THEME 5 - NWRCBG STRATEGIC DEVELOPMENT & OPERATIONAL MANAGEMENT

Timescale: 4 Years Budget: £1,000,000

Description:

activity, to improve the capacity of partner Councils to act collectively for the benefit of the region. The Group will continue to promote co-operation and collaboration on a cross border basis. The NWRCBG proposes to implement a resource to enable the Group to develop an integrated programme of economic and social

						as the vehicle for co-operation and collaboration		To improve the capacity of the region to act collectively in the interests of the region to exploit the region's economic	 To progress a coherent and integrated programme or economic and social development for the North West Region 	AIMS
 200 participants in themed activity 	 3 Cross border workshops/Seminars held per year 	 2 Major conferences supported 	 Capacity on regional collaboration built and training provided for 30 elected members and officers 	 4 Cross border policy initiatives undertaken 	 Communications plan implemented 	 INTERREG IVA delivered in the NW cross border region 	multi-annual plan	 3 cross border project management teams established to support the implementation of the 	multi-annual plan	OUTPUTS 3 operations developed and implemented under the

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Strengthening co-operation on a European wide basis, including promotion of the activities of the region at EU open days, participation in Association of European Border Regions (AEBR) events and activities	20 meetings per year between elected members and officials