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**Daniel McCrossan**  
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**Our Ref: SSUB 332-2025**

**Date: 15 September 2025**

Dear Daniel

## **UPDATE ON THE MAJOR CAPITAL PROJECTS FOLLOW UP REPORT**

I last wrote to you on the 1<sup>st</sup> July regarding the MoR on Major Capital Projects Follow-up Report.

In my letter, I acknowledged it was regrettable that we had not been able to meet the usual 8 week deadline for the publication of the MoR and laid out the reasons for that. I also forwarded you a copy of a table which showed the progress on each of the 12 Enabling Actions which have been established to manage and alleviate the common causes for delays in major capital projects and hope this provided you with assurance that significant work has been progressed on the issues raised.

As you are aware the Minister has asked for the MoR to be presented to the Executive immediately after the Investment Strategy has been approved however the Strategy has not yet been to the Executive, and the Department has no indication when the draft strategy will be presented.

I am therefore not yet in a position to be able to complete the formalities and arrange for the MoR to be presented to the Assembly, but as soon as I am, I will ensure that it is given priority to enable the Committee to complete their scrutiny thereafter.

I can assure you that work on the 12 Enabling Actions is still progressing and that the ISNI Committee is scheduled to meet on Tuesday 16 September 2025 and will provide an update on the status of the Enabling Actions to the NICS Board at its meeting on 30 September. My officials would be happy to provide a further update to

the Committee on the enabling actions after the NICS Board should the ISNI not be in place at that point.

I hope you find this update useful.

Yours sincerely

A handwritten signature in black ink, appearing to read 'N. Gibson', with a small flourish at the end.

**NEIL GIBSON**