



No.	Owners	Enabling Action	No. Phases	Current Phase	Current Phase Completion Date	Expected Action Completion Date (if known)	Anticipated Outcomes (i.e. Impact on delivery of Major Capital Projects)
		improvements to accountability, decision making and approval timescales.	having on the business case process.  - <b>Phase 2:</b> Final scope and timing of Phase 2 report to be agreed. Likely to focus on the actual processes of business case production and development of KPIs.	Phase 2: Not Started		Board agreement of Phase 1  Scope and target completion date for Phase 2 to be determined in Q1 '26	KPIs that will help drive performance and a focus on outcome over process.
4.	Dfl and Local Government	<b>Short to Medium Term Planning Improvements</b> Support the DFI Planning Group with the implementation of short-term improvements to enable a more efficient and effective Planning System working with statutory consultees, councils, the planning appeals system and other relevant stakeholders.	- <b>Phase 1:</b> Already agreed Planning Improvement Programme (PIP) - <b>Phase 2:</b> Continuation of PIP with additional workstreams	2	Dfl Permanent Secretary has advised that due to dependencies on bodies outside Dfl, it is challenging to provide definitive start and end dates for many of the ongoing, continuous actions under Enabling Action 4	Programme of continuous improvement – ongoing	Short to Medium Term Outcome: Improvements to the efficiency and effectiveness of the planning system, including: <ul style="list-style-type: none"> <li>• Improving the quality of planning applications</li> <li>• Streamlining the planning application process (making Pre-determination Hearings discretionary and enabling online community consultation)</li> <li>• Streamlining the planning process (review of development thresholds for local and major development proposals)</li> <li>• Enhancements to community consultation and engagement in planning process</li> <li>• Improved performance of statutory consultees</li> <li>• Greater efficiencies in the local development plan process</li> <li>• Improved training and capacity building, as well as knowledge development for those working in the system</li> </ul> Greater planning resources now and for the future to support the system and drive performance improvements.
5.	SIB	<b>Medium to Longer Term Planning Improvements</b> Support key stakeholders in the planning system through the identification and implementation of medium and long-term planning improvement initiatives, that accord with the Programme for Government, to ensure that the planning system works for the well-being of businesses, people, and the environment.	- <b>Phase 1:</b> Scoping & Discovery – Identification and research on themes that are complimentary to Dfl's Planning Improvement Programme (EA4) including: financial sustainability of the planning system, adoption of digital innovation, judicial procedures and outworkings of the NIAO report on the PAC - <b>Phase 2:</b> Delivery – Phased implementation of agreed Phase 1 recommendations	Phase 1	Phase 1 Recommendations to be considered by ISNI Committee Q2 '25	Phase 2 Commencement in Q2 '25 is subject to ISNI Committee approval of Phase 1 Recommendations	<ul style="list-style-type: none"> <li>• Implementation of medium to long term improvements to planning timeframes and decision making that are complimentary to Dfl's Planning Improvement Programme as set out in the Phase 1 recommendations</li> </ul>
6	SIB	<b>Monitoring &amp; Assurance</b> Develop and implement the most effective and proportionate level of project and programme monitoring and assurance for ISNI Committee, NI Civil Service Board and the Executive. This includes short term improvements and an	<b>Phase 1:</b> Short Term Improvements - Stage 1: Project Initiation - Stage 2: Pilot Approach - Stage 3: Execution  <b>Phase 2:</b> 12 Month Review	Phase 1/Stage 3: Execution	The DataMAP tool will be operational in Q2 2025, with enhancements/updates as required. Data input will remain the responsibility of Project	Phase 2 completion - Q4 2026*, with ongoing data entry, analysis and reporting.	<ul style="list-style-type: none"> <li>• Standardised and efficient ISNI project delivery data collection and reporting processes.</li> <li>• Reduced ISNI project delivery data administrative burden on SROs.</li> </ul>

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		options appraisal for longer term improvements - applicable to both new investments and maintenance.			Delivery Bodies/SROs and will be monitored quarterly.	<i>*Dependent on approval of the ISNI Investment Plan</i>	<ul style="list-style-type: none"> <li>Visual analysis of ISNI project delivery data to enable decision making on consistent and accurate information.</li> </ul>
7	CoPEs	<p><b>Procurement</b> Oversee the preparation of an integrated Procurement Plan to support the delivery of ISNI, encouraging collaboration between COPEs and departments to embrace best practice locally and in other jurisdictions.</p>	<p><b>Phase 1:</b></p> <ul style="list-style-type: none"> <li>Creation of a Procurement Pipeline for the ISNI projects and programmes designated as minor works and maintenance;</li> <li>A pilot to compare procurement process timescales in the context end-to-end delivery of 3 projects in total for different asset types against at least two of England, Wales, Scotland and Ireland;</li> <li>Agreement on how the ISNI Procurement Pipeline will be tracked via the DataMAP tool created by EA6 and agreeing roles and responsibilities for maintaining data;</li> <li>Commence data gathering to address legacy issues which will be used when creating an integrated procurement plan; and</li> <li>Confirmation of the scope and timescales for Phase 2.</li> </ul> <p><b>Phase 2:</b></p> <ul style="list-style-type: none"> <li>Create a comparison of procurement process timelines in the context of end-to-end project delivery for a further 10 projects against all GB jurisdictions and Ireland;</li> <li>Creation of complete ISNI Procurement Pipeline for all ISNI projects and programmes;</li> <li>Development of an appropriate data entry template or tab within DataMAP;</li> <li>Publish first ISNI Procurement Pipeline tracking report; and</li> <li>Creation of Integrated Procurement Plan</li> </ul>	Phase 1	Phase 1: Q4 2025	Phase 2: Q3 2026	<p>Outcome: Achieving Value for Money by:</p> <ul style="list-style-type: none"> <li>Improving information of procurement pipelines and providing more certainty on the timing of procurement activity allowing suppliers to plan their resources and avoid unnecessary risk pricing</li> <li>Standardising processes and practices when procuring in the same markets thereby reducing the cost of tendering for suppliers</li> <li>Improving efficiency of the procurement process by reducing duplication and sharing best practice across Centres of Procurement Expertise</li> </ul>
<b>Policy</b>							
8	SIB	<p><b>Social License</b> Embed the concept, elevate the importance and improve the practise of Social License across the ISNI Investment Plan and in the planning and delivery of infrastructure and major capital projects</p>	<p><b>Phase 1: Pathway design</b> (Complete and agreed by ISNI Committee and NICS Board - Q2 2025)</p> <p><b>Phase 2: Test &amp; Learn</b></p> <p><b>Phase 3: System delivery</b></p>	Phase 2: Test & Learn	Q1 2026	Phase 3 completion will be subject to outcomes of Phase 2	<ul style="list-style-type: none"> <li>More effective early-stage project consideration of social license</li> <li>Enhanced buy-in to projects by community and other stakeholders</li> <li>Minimise risk to delay of statutory approvals</li> <li>Better design and ways of delivering projects, including maximising social value</li> <li>Sustain societal support for the ISNI and Investment Plan</li> </ul>

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				Potential Assessments <ul style="list-style-type: none"> <li>Enhance Gateway Review Panels</li> <li>Develop guidance to support PPN 01/21 Social License workstream</li> </ul>			
9.	SIB	<b>Alternative Governance &amp; Financing Models</b> On behalf of the First Minister and deputy First Minister, SIB will prepare Terms of Reference, prepare an options appraisal and make recommendations to generate additional infrastructure finance and funding for Executive consideration. SIB will work collaboratively with DfC, DfI, DAERA and DoF to ensure options appropriately address need, are supportive of the obligations in the Climate Change Act and are complementary to the Executive's commitments in the Fiscal Framework.	<ul style="list-style-type: none"> <li><b>Phase 1: Confirmation of need.</b> Complete.</li> <li><b>Phase 2: Consideration of approaches to optimize investment need.</b> Complete</li> <li><b>Phase 3: Options appraisal for delivering investment need.</b> Complete</li> <li><b>Phase 4: Financial Modelling:</b> Completion Date: Complete</li> <li><b>Phase 5: Engagement with DoF on repayment options.</b> Completion Date: Q2 2025</li> <li><b>Phase 6: Recommendations and implementation plan.</b> Completion Date: Q4 2025.</li> </ul>	4	Q2 2025	Q4 2025	<ul style="list-style-type: none"> <li>An options appraisal with proposals for consideration to increase investment capacity and address any potential funding gaps in ISNI.</li> </ul>
10.	SIB	<b>Infrastructure Needs Assessment</b> Develop and implement an approach to a long-term Infrastructure Needs Assessment to inform priorities for the next Investment Strategy and consider how this will be most effectively implemented.	<b>Phase 1:</b> Landscape Review of Economic Infrastructure <b>Phase 2:</b> Landscape Review of Environmental and Social Infrastructure <b>Phase 3:</b> Infrastructure Needs Assessment (Informed by agreement on best approach to undertaking the Infrastructure Needs Assessment)	Phase 1: Completed Q2 2025 Phase 2: Commenced Q3 2025	Phase 2: Q2 2026	Phase 3: Q2 2027* (*subject to decision on best approach to undertaking the Infrastructure Needs Assessment)	Increased transparency and improved infrastructure planning through evidence-based analysis and expert input. <ul style="list-style-type: none"> <li>Infrastructure Needs Assessment published</li> <li>Clarity on how future infrastructure need is identified across sectors</li> <li>Clear prioritisation and sequencing framework to inform the next Investment Strategy.</li> </ul>
11.	DfE	<b>Energy Legislative &amp; Regulatory Priorities</b> Support DfE to facilitate investment in energy infrastructure and decarbonisation.	<b>Phase 1:</b> Enabling Legislation <ul style="list-style-type: none"> <li>UR Decarbonisation Bill</li> <li>Renewable Electricity Support Scheme</li> </ul> <b>Phase 2:</b> Development of related policy: <ul style="list-style-type: none"> <li>Grid connection policy</li> <li>Hydrogen</li> <li>Biomethane</li> <li>Electricity storage and inter-connectors</li> <li>De-carbonised heat</li> </ul>	Phase 1 started Q1 2024  Phase 2 started Q3 2024	Phase 1: Q2 2026  Phase 2: Q3 2026	Q4 2026 for first renewable electricity generation auctions under the new support scheme  Q4 2032 for delivery of electricity grid investment	80% of electricity consumption will be from locally generated renewable sources by 2030 (statutory target set in the Climate Change Act)

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			<b>Phase 3:</b> Grid development <ul style="list-style-type: none"> <li>Smart Meter policy</li> <li>Distribution network investment</li> <li>North-South Interconnector</li> </ul> <b>Phase 4:</b> Delivery of additional renewable generation capacity	Phase 3 started Q2 2025	Phase 3: Smart Meter policy Q4 2027 Distribution network investment Q1 2032 N-S interconnector Q4 2031		
12.	Dfl and SIB	<b>Carbon Management &amp; Quantification</b> Engage with the relevant sectors to establish and co-ordinate the adoption and application of standards, quantification and assessment of carbon impacts for infrastructure throughout the project lifecycle.	<b>Phase 1:</b> Scoping and Discovery <b>Phase 2:</b> 12 Month Action Plan	<b>Phase 1:</b> Scoping and Discovery 1.Exploring PAS2080 applicability across infrastructure (bottom-up approach). 2.Understanding incremental emissions over baselines through investment (top-down approach). 3.Preparing a 12-month Action Plan (Phase 2) for ISNI Committee consideration	Phase 1 - 12-Month Action Plan to be submitted to ISNI Committee in Q3 2025 which will set out deliverables to Q3 2026.	Phase 2 - Q3 2026	<ul style="list-style-type: none"> <li>Compliance with our climate change obligations</li> <li>More efficient delivery due to overcoming legal risks associated with the legislation</li> <li>Better value for money by optimising climate and environment goals alongside economic and social</li> </ul>