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Fergal McKinney has asked:

To ask the Minister of Health, Social Services and Public Safety to detail (i) the composition; (ii) the remit; and (iii) the terms of reference of the Strategic Leadership Group.

ANSWER

The Strategic Leadership Group will be chaired by my Permanent Secretary and includes a number of Chief Executives from the HSC. The group will drive transformational change and ensure the adoption of evidence-based approaches to service delivery that build on innovation and the adoption of technology. This Group will provide leadership, direction and challenge across the HSC to deliver system wide reform and innovation.

I have placed a copy of the Terms of Reference in the Assembly Library.

Simon Hamilton MLA

Strategic Leadership Group

Terms of Reference

To provide leadership, direction and challenge across the HSC in delivering system wide reform and innovation through:

- (a) Driving the re-configuration and transformation of the health and social care system in Northern Ireland
- (b) Identifying and agreeing transformational service prototypes for scale up across the HSC
- (c) Building a culture of innovation and creativity across the HSC
- (d) Ensuring the best use of technology to support change
- (e) Identifying and addressing strategic barriers to reform and change
- (f) Holding organisations to account for the delivery of agreed transformation and reform projects or actions

The Board's initial focus will be on:

- eHealth and Connected Health
- future delivery of Transforming Your Care and scaling up and integrating reform projects across the HSC
- delivery of Quality 2020
- adoption of the IHI "Triple Aim" Framework
- research and development
- data analytics
- unscheduled care
- domiciliary care
- elective care
- Chronic Long Term Conditions
- imaging and diagnostics

The Board will be chaired by the Permanent Secretary, DHSSPS and will have as its members the Chief Executives of the HSCB, PHA and BSO. In addition a Chief Executive from one of the HSC Trusts and the Chief Executive of NIAS will also be members to represent operational delivery of services and advise on implications in delivering change. It is expected all Members will make themselves available to attend meetings and substitute attendance delegated to a member of the senior management team in a Member's organisation will only be granted in exceptional circumstances.

Individuals or Working Groups will be tasked by the Board with taking forward priority areas of work. Such work will be time bounded with clearly established and agreed objectives and deliverables.

The Board Secretariat will be provided by the Department.

Members of the Board will be expected to:

- Challenge each other in a constructive way
- Focus on outcomes and not process
- Think beyond their organisations
- Be clear about any actions and timescales
- Define problems but focus on solutions
- Be ambitious for Northern Ireland

The Board will review its own effectiveness and ways of working once every six months.

Membership of the Board will be kept under review.